## PROJECT REPORT

## GUN METAL BUSHES

## PURPOSE OF THE DOCUMENT

This particular pre-feasiblity is regarding Gun Metal Bushes

The objective of the pre-feasibility is primarily to facilitate potential entrepreneurs' in project identification for investment and in order to serve this objective; the document covers various aspects of the project concept development, startup, marketing, and finance and business management
[We can modify the project capacity and project cost as per your requirement. We can also prepare project report on any subject as per your requirement.]

Prepared By:


Institute for Industrial development
A unit of M/S Samadhan Samiti
Email: support@iid.org.in
Phone: +91 7408733333,
+917607655555

## GUN METAL BUSHES



## INTRODUCTION:

Bush is a plain bearing surface made of a comparatively softer metal that is inserted into a housing to provide a bearing surface for rotary part in variety of applications. Since most rotating parts like shafts are made of steel, bushes or plain bearing is made of alloys viz brass and bronze which have excellent wear properties. Gunmetal is an alloy that is known for its robustness, heat resistance and anti-corrosive property.

## PRODUCT \& ITS APPLICATION:

Gunmetal is an alloy of copper, tin and zinc also known as bronze, which casts and machines well and is resistant to corrosion from steam and salt water and therefore it, is used to make steam and hydraulic castings, valves, gears, statues, and various small objects.
There are several types of bush bearings viz brass, bronze, self-lubricated oil, graphite etc. lubricant impregnated bearings and bi-metal and Babbitt bearings.
Bronze, Gun metal bushing, Phosphor Bronze, Aluminum Bronze, etc. are widely used in Submersible Thrust Bush and Earth Moving Bushing are manufactured using quality metal and alloys such as brass, bronze and gunmetal. To ensure quality, special compositions are chosen for bush bearings that can be either procured from local foundries or the unit can have its own foundry.

## INDUSTRY OUTLOOK/TREND

Bushes for bearings in machinery of wide range are essential and supply chain has been essentially domain of small medium sector units. At present, there are more than 100 manufacturers specializing in gun metal, brass, bronze etc. metal bushes. The brass bronze and other metal product clusters are mainly located in UP, Punjab, Haryana, Pune, Bombay, Coimbatore, Hyderabad, Rajkot, Rajkot and Surendranagar. The gunmetal, brass and bronze bushes and other component castings market of world is valued at Rs 630 Billion in 2016 and is projected to reach Rs 700 Billion by 2022, at a CAGR of $2.8 \%$ between 2017 and 2022. Gun metal is a special compositions of Bronze Market, used by Industrial machinery and equipments, Marine engines and equipments, Infrastructure \& Construction machinery, Automotive and stationary engines, Electrical \& Electronics equipments, Aerospace \& Defense, etc. Trend of new technology products to replace the brass and bronze has emerged viz graphite and PTFE lined bearings but the ease of production and compatibility of brass and bronze is not replaceable except in special applications.

## MARKET POTENTIAL AND MARKETING ISSUES. IF ANY:

Bushes are extensively used for all types of machines and appliances that have rotating shafts. Starting from automobiles, tractors, earth-movers, trailers, compressors and submersible pumps to even the home appliances and industrial machines of all types need bushes. Various designs are popular viz grooved, flanged bush housing etc. sizes and shapes.

Bronze bearings \& bushings, bronze casting \& bushing, industrial bushing, brass bush, aluminum bronze bush, bearing bushing, submersible bronze bushes, submersible thrust bushes, earth moving bushings, etc. are wearable parts requiring frequent replacement requirements; therefore there is huge demand potential for these products. The entrepreneur can start with trade channels and tap OEM consumers for supply of select the product range.

The entrepreneur can specialize and focus on specific product range / end user segment that have good market demand in the region in which it is located.

## RAW MATERIAL REQUIREMENTS:

Main raw materials are scrap or ingots of copper, brass, tin, zinc, etc. The unit is recommended with a pit furnace to cast its own castings. Other materials are in rods and bars of the readily available brass and bronze of desired compositions. The machine shop scrap will be used in furnace to produce own castings.

## MANUFACTURING PROCESS:

Bushes are produced by machining from the rods and castings. The process involves cutting from rods to desired size and then machining on lathe. Grooves and other machining can also be done on lathe and milling machine.
For self-lubricating bush production bushes may be coated with FEP, PFA, PTFE (Teflon) and other metals like tin that provide better wear properties. The coating process can be done by simple ingenious spray attachments and torch processes on lathe. These coatings are sintered in small oven to get desired uniformity.

## MAJOR ASSUMPTIONS

The Unit will have capacity of 60 MT of Gun metal bushes and other casting/ machined products per year of assorted types/ designs. The sales prices Gun metal bushes and other products of various types range are assumed at $400 /-\mathrm{per} \mathrm{Kg}$ or more depending on type, shape complexity, metal composition, and volumes. The raw material cost brass bronze scrap is assumed at $\mathrm{Rs} 315 /-\mathrm{per} \mathrm{Kg}$ depending on grades. The material requirements are considered with wastage/ scrap/burnouts etc. of $4 \%$ of finished products as most of generated scrap is reused. The unusable scrap is sold at @ Rs 80 to 150 per Kg . and the income of same is added. Energy Costs are considered at Rs 7 per Kwh and fuel cost is considered at Rs. 65 per liter. The depreciation of plant is taken at $15 \%$ and Interest costs are taken at $11.50 \%$ depending on type of industry.

## PROJECT AT A GLANCE



PLANT \& MACHINERY

| PARTICULARS | QTY. | RATE | AMOUNT IN RS. |
| :--- | ---: | ---: | ---: |
| Pit Furnace complete with burners, blowers | 1 |  |  |
| Band saw machine | 1.00 | $250,000.00$ | $250,000.00$ |
| Lathes | 2.00 | $60,000.00$ | $60,000.00$ |
| Torches, coating etc. attachments | 2.00 | $75,000.00$ | $150,000.00$ |
| Curing oven | 1.00 | $12,000.00$ | $24,000.00$ |
| Bench and Belt Grinders | 1.00 | $25,000.00$ | $25,000.00$ |
| Gauges and Tools | 1.00 | $25,000.00$ | $25,000.00$ |
| Total |  | $16,000.00$ | $\mathbf{1 6 , 0 0 0 . 0 0}$ |


| PARTICULARS | IST YEAR | IIND YEAR | IIIRD YEAR | IVTH YEAR | VTH YEAR |
| :---: | :---: | :---: | :---: | :---: | :---: |
| SOURCES OF FUND |  |  |  |  |  |
| Capital Account | 2.50 | 2.50 | 2.50 | 2.50 | 2.50 |
| Retained Profit | 14.21 | 31.34 | 49.86 | 71.57 | 96.38 |
| Term Loan | 10.47 | 7.85 | 5.23 | 2.62 | 0.21 |
| Cash Credit | 12.03 | 12.03 | 12.03 | 12.03 | 12.03 |
| Sundry Creditors | 2.54 | 2.96 | 3.39 | 3.81 | 4.23 |
| Provisions \& Other Liab | 0.36 | 0.40 | 0.44 | 0.48 | 0.53 |
| TOTAL : | 42.11 | 57.08 | 73.44 | 93.01 | 115.88 |
| APPLICATION OF FUND |  |  |  |  |  |
| Fixed Assets ( Gross) | 10.73 | 10.73 | 10.73 | 10.73 | 10.73 |
| Gross Dep. | 1.32 | 2.49 | 3.52 | 4.41 | 5.18 |
| Net Fixed Assets | 9.41 | 8.24 | 7.21 | 6.32 | 5.55 |
| Current Assets |  |  |  |  |  |
| Sundry Debtors | 4.71 | 5.73 | 6.55 | 7.38 | 8.20 |
| Stock in Hand | 11.20 | 13.07 | 14.94 | 16.80 | 18.67 |
| Cash and Bank | 14.29 | 27.29 | 41.71 | 59.17 | 79.80 |
| Deposits \& Advances | 2.50 | 2.75 | 3.03 | 3.33 | 3.66 |
| TOTAL : | 42.11 | 57.08 | 73.44 | 93.01 | 115.88 |
|  | - | - | - | - | - |

PROJECTED PROFITABILITY STATEMENT

| PARTICULARS | IST YEAR | IIND YEAR | IIIRD YEAR | IVTH YEAR | VTH YEAR |
| :---: | :---: | :---: | :---: | :---: | :---: |
| A) SALES |  |  |  |  |  |
| Gross Sale | 136.80 | 166.80 | 190.80 | 214.80 | 238.80 |
| Scrap sale | 4.35 | 5.08 | 5.81 | 6.53 | 7.26 |
| Total (A) | 141.15 | 171.88 | 196.61 | 221.33 | 246.06 |
| B) COST OF SALES |  |  |  |  |  |
| Raw Mateiral Consumed | 108.86 | 127.01 | 145.15 | 163.30 | 181.44 |
| Elecricity Expenses | 4.30 | 5.02 | 5.74 | 6.45 | 7.17 |
| Repair \& Maintenance | - | 1.67 | 1.91 | 2.15 | 2.39 |
| Labour \& Wages | 4.75 | 5.23 | 5.75 | 6.32 | 6.96 |
| Depriciation | 1.32 | 1.17 | 1.02 | 0.89 | 0.78 |
| Consumables and Other Expense | 2.82 | 3.44 | 3.93 | 4.43 | 4.92 |
| Cost of Production | 122.06 | 143.53 | 163.50 | 183.54 | 203.65 |
| Add: Opening Stock/WIP | - | 5.76 | 6.72 | 7.68 | 8.64 |
| Less: Closing Stock/WIP | 5.76 | 6.72 | 7.68 | 8.64 | 9.60 |
| Cost of Sales (B) | 116.30 | 142.57 | 162.54 | 182.58 | 202.69 |
| C) GROSS PROFIT (A-B) | 24.86 | 29.31 | 34.07 | 38.75 | 43.37 |
|  | 18\% | 18\% | 18\% | 18\% | 18\% |
| D) Bank Interest (Term Loan ) | 0.90 | 1.09 | 0.79 | 0.49 | 0.19 |
| Bank Interest ( C.C. Limit) | 1.20 | 1.20 | 1.20 | 1.20 | 1.20 |
| E) Salary to Staff | 4.22 | 4.65 | 5.11 | 5.62 | 6.18 |
| F) Selling \& Adm Expenses Exp. | 2.74 | 3.34 | 3.82 | 4.30 | 4.78 |
| TOTAL ( $\mathrm{D}+\mathrm{E}$ ) | 9.07 | 10.28 | 10.92 | 11.61 | 12.35 |
| H) NET PROFIT | 15.79 | 19.03 | 23.15 | 27.14 | 31.01 |
| I) Taxation | 1.58 | 1.90 | 4.63 | 5.43 | 6.20 |
| J) PROFIT (After Tax) | 14.21 | 17.13 | 18.52 | 21.71 | 24.81 |

## SOURCES OF FUND

Share Capital
Reserve \& Surplus
Depriciation \& Exp. W/off
Increase in Cash Credit
Increase In Term Loan
Increase in Creditors
Increase in Provisions

TOTAL :

APPLICATION OF FUND

| Increase in Fixed Assets | 10.73 | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Increase in Stock | 11.20 | 1.87 | 1.87 | 1.87 | 1.87 |
| Increase in Debtors | 4.71 | 1.02 | 0.82 | 0.82 | 0.82 |
| Increase in Deposits \& Adv | 2.50 | 0.25 | 0.28 | 0.30 | 0.33 |
| Repayment of Term Loan | - | 2.62 | 2.62 | 2.62 | 2.41 |
| Taxation | 1.58 | 1.90 | 4.63 | 5.43 | 6.20 |
| TOTAL : | 30.72 | 7.66 | 10.21 | 11.04 | 11.63 |
| Opening Cash \& Bank Balance | - | 14.29 | 27.29 | 41.71 | 59.17 |
| Add : Surplus | 14.29 | 13.00 | 14.42 | 17.46 | 20.62 |
| Closing Cash \& Bank Balance | 14.29 | 27.29 | 41.71 | 59.17 | 79.80 |




BREAK UP OF LABOUR

| Particulars |  | Wages | No of | Total |  |
| :--- | :--- | :--- | :--- | :--- | :---: |
|  |  | Per Month | Employees | Salary |  |
|  |  |  |  |  |  |
| Skilled Worker |  | $8,000.00$ | 2 | $16,000.00$ |  |
| Unskilled Worker |  | $5,000.00$ | 4 | $20,000.00$ |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  | $36,000.00$ |  |
| Add: $10 \%$ Fringe Benefit |  |  |  | $3,600.00$ |  |
| Total Labour Cost Per Month |  |  | 6.00 |  |  |
| Total Labour Cost for the year ( In Rs. Lakhs) |  |  |  |  |  |

BREAK UP OF SALARY

| Particulars | Salary | No of | Total |
| :---: | :---: | :---: | :---: |
|  | Per Month | Employees | Salary |
| Manager | 12,000.00 | 1 | 12,000.00 |
| Accountant | 8,000.00 | 1 | 8,000.00 |
| Sales | 12,000.00 | 1 | 12,000.00 |
| Total Salary Per Month |  |  | 32,000.00 |
|  |  |  |  |
| Add: 10\% Fringe Benefit |  |  | 3,200.00 |
| Total Salary for the month |  |  | 35,200.00 |
|  |  |  |  |
| Total Salary for the year ( In Rs. Lakhs) |  |  | 4.22 |

## COMPUTATION OF DEPRECIATION

| Description | Land | Building/shed | Plant \& | Furniture | TOTAL |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  | Machinery |  |  |
|  |  |  |  |  |  |
| Rate of Depreciation |  |  | $\mathbf{1 0 . 0 0} \%$ | $\mathbf{1 5 . 0 0} \%$ | $\mathbf{1 0 . 0 0} \%$ |
| Opening Balance | Leased | - | - | - |  |
| Addition | - | 4.63 | 5.50 | 0.60 | 10.73 |
|  | - | 4.63 | 5.50 | 0.60 | 10.73 |
| Less : Depreciation | - | 0.46 | 0.83 | 0.03 | 1.32 |
| WDV at end of Ist year | - | 4.17 | 4.68 | 0.57 | 9.41 |
| Additions During The Year | - | - | - | - |  |
|  | - | 4.17 | 4.68 | 0.57 | 9.41 |
| Less : Depreciation | - | 0.42 | 0.70 | 0.06 | 1.17 |
| WDV at end of IInd Year | - | 3.75 | 3.97 | 0.51 | 8.24 |
| Additions During The Year | - | - | - | - | - |
|  | - | 3.75 | 3.97 | 0.51 | 8.24 |
| Less : Depreciation | - | 0.38 | 0.60 | 0.05 | 1.02 |
| WDV at end of IIIrd year | - | 3.38 | 3.38 | 0.46 | 7.21 |
| Additions During The Year | - | - | - | - | - |
|  | - | 3.38 | 3.38 | 0.46 | 7.21 |
| Less : Depreciation | - | 0.34 | 0.51 | 0.05 | 0.89 |
| WDV at end of IV year | - | 3.04 | 2.87 | 0.42 | 6.32 |
| Additions During The Year | - | - | - | - |  |
|  | - | - | 2.87 | 0.42 | 6.32 |
| Less : Depreciation | - | 3.04 | 0.43 | 0.04 | 0.78 |
| WDV at end of Vth year | - | 2.73 | 2.44 | 0.37 | 5.55 |


| REPAYMENT SCHEDULE OF TERM LOAN |  |  |  |  | 11.5\% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Particulars | Amount | Addition | Total | Interest | Repayment | Cl Balance |
| IST YEAR | Opening Balance |  |  |  |  |  |  |
|  | Ist Quarter | - | 10.47 | 10.47 | - | - | 10.47 |
|  | Iind Quarter | 10.47 | - | 10.47 | 0.30 | - | 10.47 |
|  | IIIrd Quarter | 10.47 | - | 10.47 | 0.30 | - | 10.47 |
|  | Ivth Quarter | 10.47 | - | 10.47 | 0.30 | - | 10.47 |
|  |  |  |  |  | 0.90 | - |  |
| IIND YEAR | Opening Balance |  |  |  |  |  |  |
|  | Ist Quarter | 10.47 | - | 10.47 | 0.30 | 0.65 | 9.81 |
|  | Iind Quarter | 9.81 | - | 9.81 | 0.28 | 0.65 | 9.16 |
|  | IIIrd Quarter | 9.16 | - | 9.16 | 0.26 | 0.65 | 8.50 |
|  | Ivth Quarter | 8.50 |  | 8.50 | 0.24 | 0.65 | 7.85 |
|  |  |  |  |  | 1.09 | 2.62 |  |
| IIIRD YEAR | Opening Balance |  |  |  |  |  |  |
|  | Ist Quarter | 7.85 | - | 7.85 | 0.23 | 0.65 | 7.20 |
|  | Iind Quarter | 7.20 | - | 7.20 | 0.21 | 0.65 | 6.54 |
|  | IIIrd Quarter | 6.54 | - | 6.54 | 0.19 | 0.65 | 5.89 |
|  | Ivth Quarter | 5.89 |  | 5.89 | 0.17 | 0.65 | 5.23 |
|  |  |  |  |  | 0.79 | 2.62 |  |
| IVTH YEAR | Opening Balance |  |  |  |  |  |  |
|  | Ist Quarter | 5.23 | - | 5.23 | 0.15 | 0.65 | 4.58 |
|  | Iind Quarter | 4.58 | - | 4.58 | 0.13 | 0.65 | 3.93 |
|  | IIIrd Quarter | 3.93 | - | 3.93 | 0.11 | 0.65 | 3.27 |
|  | Ivth Quarter | 3.27 |  | 3.27 | 0.09 | 0.65 | 2.62 |
|  |  |  |  |  | 0.49 | 2.62 |  |
| VTH YEAR | Opening Balance |  |  |  |  |  |  |
|  | Ist Quarter | 2.62 | - | 2.62 | 0.08 | 0.65 | 1.96 |
|  | Iind Quarter | 1.96 | - | 1.96 | 0.06 | 0.65 | 1.31 |
|  | IIIrd Quarter | 1.31 | - | 1.31 | 0.04 | 0.55 | 0.76 |
|  | Ivth Quarter | 0.76 |  | 0.76 | 0.02 | 0.55 | 0.21 |
|  |  |  |  |  | 0.19 | 2.41 |  |

## CALCULATION OF D.S.C.R

| PARTICULARS | IST YEAR | IIND YEAR | IIIRD YEAR | IVTH YEAR | VTH YEAR |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| CASH ACCRUALS | 15.53 | 18.30 | 19.54 | 22.61 | 25.59 |
|  |  |  |  |  |  |
| Interest on Term Loan | 0.90 | 1.09 | 0.79 | 0.49 | 0.19 |
|  |  |  |  |  |  |
| Total | 16.43 | 19.39 | 20.33 | 23.09 | 25.78 |
|  |  |  |  |  |  |
| REPAYMENT |  |  |  |  |  |
| Instalment of Term Loan | 2.62 | 2.62 | 2.62 | 2.41 | 2.41 |
| Interest on Term Loan | 0.90 | 1.09 | 0.79 | 0.49 | 0.19 |
|  |  |  |  |  |  |
| Total | 3.52 | 3.71 | 3.41 | 2.90 | 2.60 |
|  |  |  |  |  |  |
| DEBT SERVICE COVERAGE R | 4.67 | 5.23 | 5.97 | 7.97 | 9.92 |
|  |  |  |  |  |  |
| AVERAGE D.S.C.R. |  |  | 6.75 |  |  |



| (A) POWER CONNECTION |  |  |  |
| :---: | :---: | :---: | :---: |
| Total Working Hour per day | Hours | 8 |  |
| Electric Load Required | HP | 25 |  |
| Load Factor |  | 0.7460 |  |
| Electricity Charges | per unit | 8.00 |  |
| Total Working Days |  | 300 |  |
| Electricity Charges (8 Hrs Per day ) |  |  | 358,080.00 |
|  |  |  |  |
| Add : Minimim Charges (@ 10\%) |  |  |  |
|  |  |  |  |
|  |  |  |  |
| (B) D.G. SET |  |  |  |
| No. of Working Days |  | 300 | days |
| No of Working Hours |  | 2 | Hour per day |
| Total no of Hour |  | 600 |  |
| Diesel Consumption per Hour |  | 8 |  |
| Total Consumption of Diesel |  | 4,800 |  |
| Cost of Diesel |  | 65.00 | Rs. / Ltr |
| Total cost of Diesel |  | 3.12 |  |
| Add : Lube Cost @15\% |  | 0.47 |  |
| Total |  | 3.59 |  |
|  |  |  |  |
| Total cost of Power \& Fuel at 100\% |  |  | 7.17 |
|  |  |  |  |
| Year | Capacity |  | Amount |
|  |  |  | (in Lacs) |
|  |  |  |  |
| IST YEAR | 60\% |  | 4.30 |
| IIND YEAR | 70\% |  | 5.02 |
| IIIRD YEAR | 80\% |  | 5.74 |
| IVTH YEAR | 90\% |  | 6.45 |
| VTH YEAR | 100\% |  | 7.17 |
|  |  |  |  |

## BREAK EVEN POINT ANALYSIS

| Year | I | II | III | IV | V |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales \& Other Income | 141.15 | 171.88 | 196.61 | 221.33 | 246.06 |
| Less : Op. WIP Goods | - | 5.76 | 6.72 | 7.68 | 8.64 |
| Add : Cl. WIP Goods | 5.76 | 6.72 | 7.68 | 8.64 | 9.60 |
| Total Sales | 146.91 | 172.84 | 197.57 | 222.29 | 247.02 |
| Variable \& Semi Variable Exp. |  |  |  |  |  |
| Raw Material \& Tax | 108.86 | 127.01 | 145.15 | 163.30 | 181.44 |
| Electricity Exp/Coal Consumption at 85\% | 3.66 | 4.27 | 4.87 | 5.48 | 6.09 |
| Manufacturing Expenses 80\% | 2.26 | 4.08 | 4.67 | 5.26 | 5.85 |
| Wages \& Salary at 60\% | 5.39 | 5.92 | 6.52 | 7.17 | 7.89 |
| Selling \& adminstrative Expenses 80\% | 2.19 | 2.67 | 3.05 | 3.44 | 3.82 |
| Intt. On Working Capital Loan | 1.20 | 1.20 | 1.20 | 1.20 | 1.20 |
| Total Variable \& Semi Variable Exp | 123.56 | 145.15 | 165.47 | 185.85 | 206.29 |
| Contribution | 23.36 | 27.69 | 32.09 | 36.44 | 40.73 |
| Fixed \& Semi Fixed Expenses |  |  |  |  |  |
| Manufacturing Expenses 20\% | 0.56 | 1.02 | 1.17 | 1.31 | 1.46 |
| Electricity Exp/Coal Consumption at 15\% | 0.65 | 0.75 | 0.86 | 0.97 | 1.08 |
| Wages \& Salary at 40\% | 3.59 | 3.95 | 4.34 | 4.78 | 5.26 |
| Interest on Term Loan | 0.90 | 1.09 | 0.79 | 0.49 | 0.19 |
| Depreciation | 1.32 | 1.17 | 1.02 | 0.89 | 0.78 |
| Selling \& adminstrative Expenses 20\% | 0.55 | 0.67 | 0.76 | 0.86 | 0.96 |
| Total Fixed Expenses | 7.57 | 8.66 | 8.95 | 9.30 | 9.72 |
| Capacity Utilization | 60\% | 70\% | 80\% | 90\% | 100\% |
| OPERATING PROFIT | 15.79 | 19.03 | 23.15 | 27.14 | 31.01 |
| BREAK EVEN POINT | 19\% | 22\% | 22\% | 23\% | 24\% |
| BREAK EVEN SALES | 47.60 | 54.04 | 55.08 | 56.73 | 58.93 |

## DISCLAIMER

The views expressed in this Project Report are advisory in nature, iid.org.in and/or Institute for Industrial Development (IID) assume no financial liability to anyone using the content for any purpose. All the materials and content contained in Project report is for educational purpose and reflect the views of the industry which are drawn from various research material sources from internet. The actual cost of the project or industry will have to be taken on case to case basis considering specific requirement of the project. It is intended for general guidance only and must not be considered a substitute for a competent legal advice provided by a licensed industry professional. iid.org.in and/or Institute for Industrial Development (IID) hereby disclaims any and all liability to any party for any direct, indirect, implied, punitive, special, incidental or other consequential damages arising directly or indirectly from any use of the Project Report Content, which is provided as is, and without warranties

